

QUARTERLY POLICE AND CRIME PLAN PERFORMANCE REPORT

January 2019

Introduction

The Police and Crime Plan for South Yorkshire is published by the Police and Crime Commissioner (PCC). It outlines his priorities for the area and how he will work with the police and partners to achieve them.

The Police and Crime Plan 2017-2021 has been renewed in 2018. The overall aim remains:

For South Yorkshire to be a safe place in which to live, learn and work. This can be achieved by:

- Protecting Vulnerable People
- Tackling crime and anti-social behaviour
- Treating people fairly

The outcomes in support of the aim are:

- Safer Communities
- Trust and Confidence in the Police and Crime Services
- Serious and Organised Crime
- Efficiency, Effectiveness and Value for Money

This report aims to provide an overview of the progress of all policing and crime partners across South Yorkshire against achieving the four outcomes of the Plan. The report does not include everything being delivered. More information can be found on the PCC's website www.southyorkshire-pcc.gov.uk.

Disclaimer

Much of the performance indicator data used in the graphs in this report is not yet fully audited and is subject to change as records are up dated and quality checks undertaken. Therefore, data is subject to change until published by the Office for National Statistics and cannot be reproduced without permission from the owner of the data.

Safer Communities

This is about partners working together with the communities of South Yorkshire to help them feel and be safe by:

Prioritising joint problem solving, protecting vulnerable people, preventing crime and anti-social behaviour, delivering victim led services, addressing the causes of offending and sharing data and good practice.

Trust and Confidence in Police and Crime Services

This refers to treating everyone fairly and in accordance with their police and crime needs by:

Understanding different communities and taking action to address their concerns, effectively managing calls for service, understanding factors affecting trust and confidence including of hard to reach groups, putting in measures to provide a better experience for victims and taking action to address workforce issues.

Serious and Organised Crime

South Yorkshire Police also have a role in tackling crime on a regional, national and international scale by working in partnership to counter threats to national security as well as building specialist capability and raising awareness of cyber dependant and cyber enabled crime.

Efficiency, Effectiveness and Value for Money

This is about making sure that police and crime services provide value for money to the public by pooling funding where this would provide a better service. It is also about working smarter and equipping officers with the training, equipment and technology they need and reporting regularly on successful delivery of agreed savings plans.

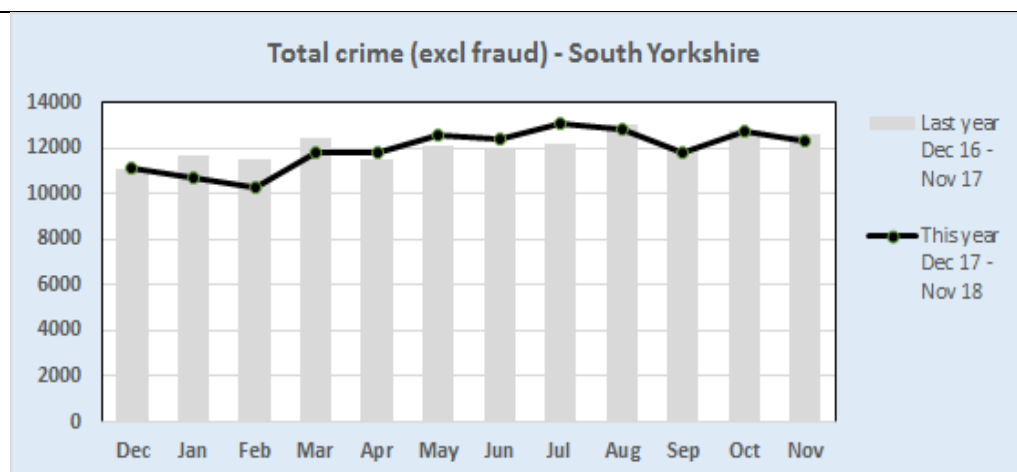
1. Safer Communities

Keeping communities safe is not a job the police can do alone and needs a partnership approach.

A key objective for partners in keeping communities safe and helping people feel safe is preventing crime and anti-social behaviour including tackling the recent spate of violence in the form of knife crime. Over the past 12 months residents have also highlighted burglary as a particular issue that affects how safe they feel in their community.

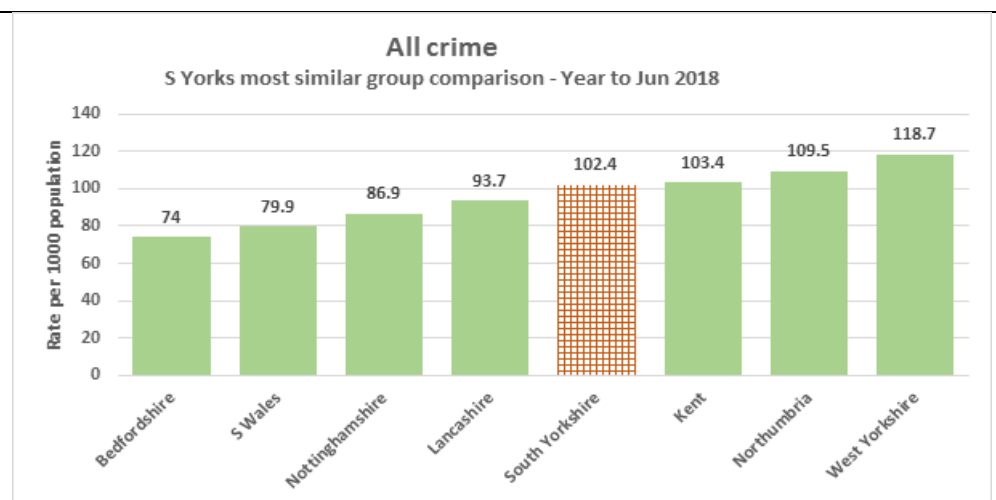
Protecting vulnerable people, such as those who are victims of hate crime or domestic abuse, is also a key objective for partners, as well as providing effective and accessible support services for those who have been the victims of crime.

A number of performance indicators have been chosen for this report to give a broad overview of the effectiveness of partners working together to tackle these issues and data can be seen in the following graphs. As well as looking at data and performance indicators, there is also information about the range of work going on aimed at keeping communities safe - details of which are included after the graphs.



Source: South Yorkshire Police – Most recent unaudited data subject to change

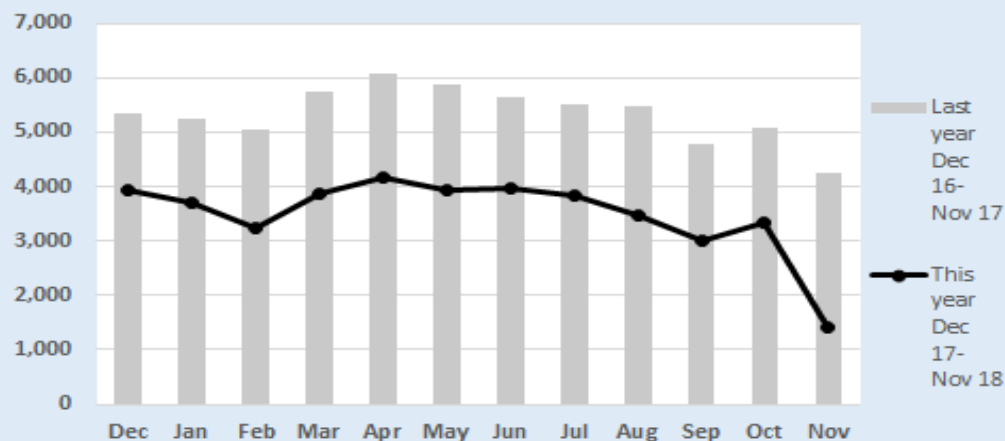
There has been a generally increasing trend of total recorded crime in South Yorkshire since Dec 16, although with some periods of fluctuation. Total recorded crime also rose nationally in the 12 months to 30th Sep 18 compared to the previous 12 month period. Part of the increases can be attributed to better recording by the police.



Source: ONS

South Yorkshire recorded the fourth highest rate of all crime in the year to June 2018 when compared to most other forces that are seen as most similar to South Yorkshire. This is down one place compared to the previous period (year to March 2018), when S Yorkshire was third highest. Kent, Northumbria and West Yorkshire had higher rates than South Yorkshire in this latest period.

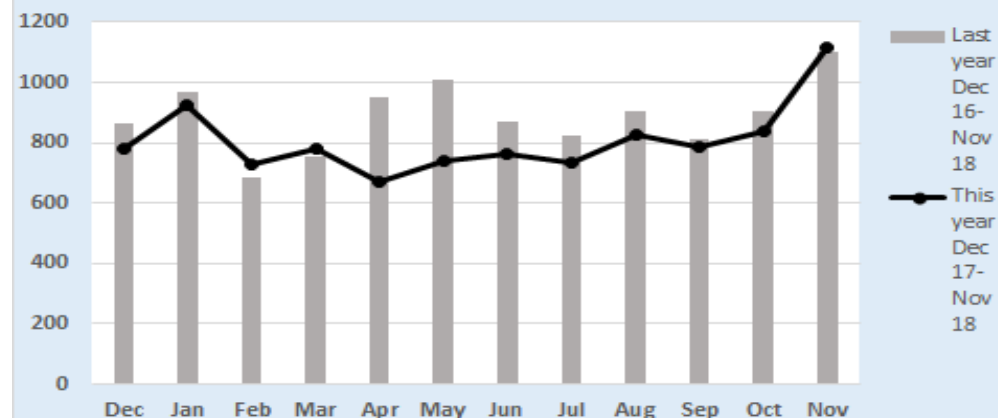
Recorded Anti Social Behaviour- South Yorkshire



Source: South Yorkshire Police – unaudited data subject to change

The number of recorded anti-social behaviour incidents has shown a generally falling trend over the past year and is lower than for the same period last year.

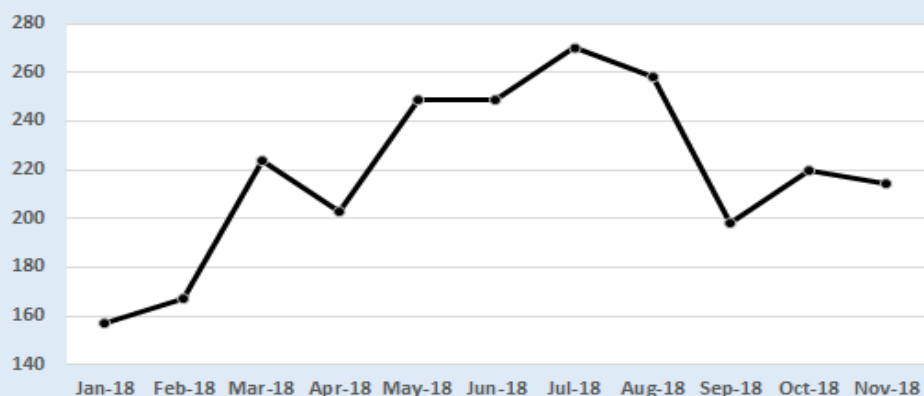
Total residential burglary- South Yorkshire



Source: South Yorkshire Police – unaudited data subject to change

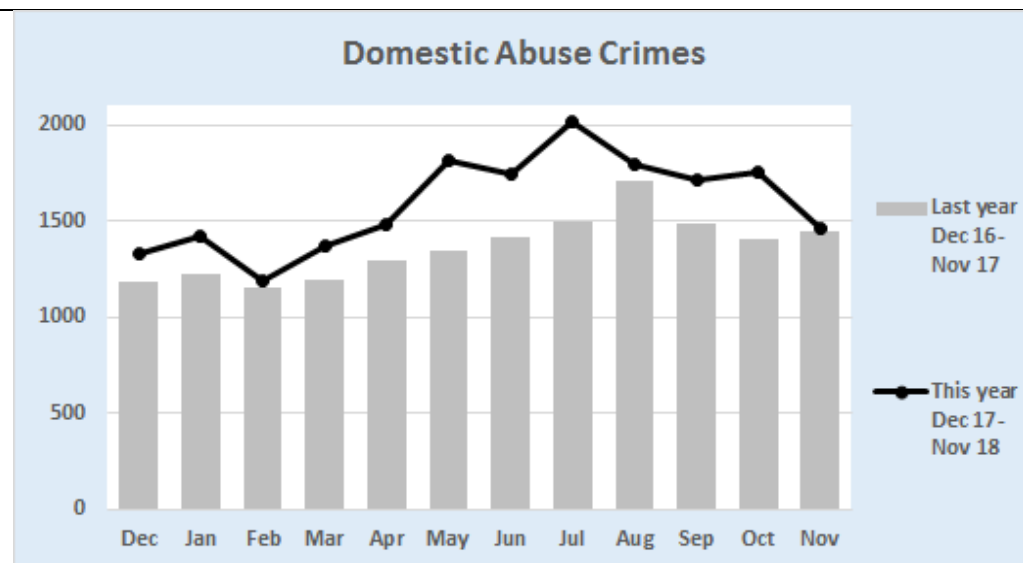
There has been a falling trend in residential burglary from the end of 2017 and into the start of 2018. However, from May 2018 the trend has started to increase again slightly peaking at November, often the winter months will see an increase in burglary.

Recorded Hate Crime



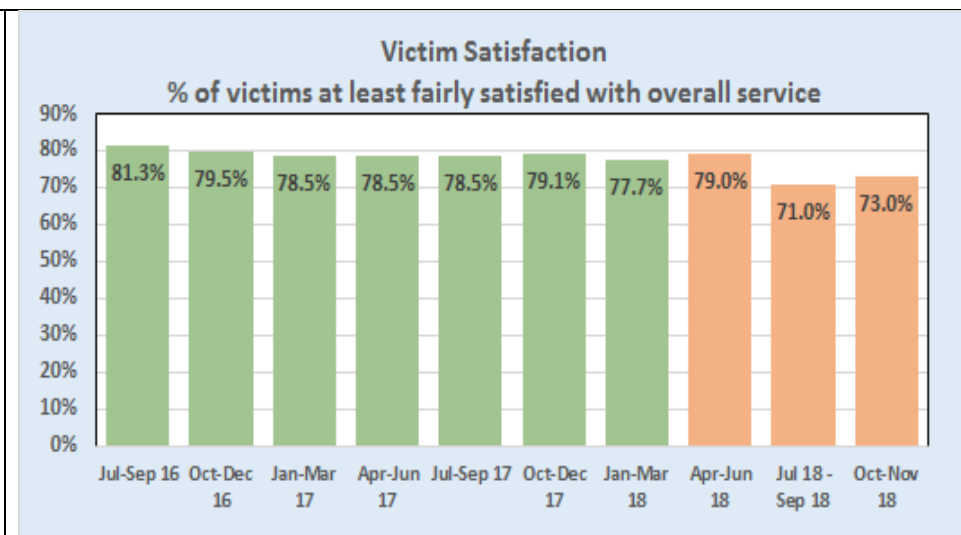
Source: South Yorkshire Police – unaudited data subject to change

The recorded level of hate crime, which is identified as one strand of vulnerability, has shown an increasing trend in South Yorkshire up to July 2018 - this is in line with the national picture. The results will partly reflect the fact that South Yorkshire Police and the PCC work to make sure people are confident in reporting hate crime. From July to Sep 2018 the levels have seen a slight decrease, then a slight increase from Sep to Nov 2018.



Source: South Yorkshire Police – unaudited data subject to change

Domestic Abuse crimes are higher in 2017/18 than 2016/17 with an increasing trend since February 2018, although since July 2018 there has been a slight decrease in crimes. Figures reflect the increased focus on identification of crimes from all domestic abuse incidents reported.



Source: South Yorkshire Police – Victim Satisfaction Survey.

Overall satisfaction with the service received from South Yorkshire Police is currently falling from April 2018. Comparisons since April 2018 may be affected by the additional sampling of vulnerable victims since April. The police are working to understand the reasons for this but analysis shows that victims are less satisfied with the “follow up” and “actions taken” aspects of their support and so this is an area of particular focus for improvement.

1. Safer Communities

Community Safety Partnerships (CSPs)

CSPs are a key way in which all partners across South Yorkshire work together to keep people safe. CSPs are made up of representatives from South Yorkshire Police, Local Authorities, Health services, Housing Associations, Fire and Rescue Services and Criminal Justice partners covering, Barnsley, Doncaster, Rotherham and Sheffield. The PCC holds bi-monthly meetings of the County Wide Community Safety Forum where representatives from each partnership meet together. This is how the Rotherham, Doncaster and Barnsley partnership have been working to tackle issues of concern to local residents.

Rotherham – Safer Rotherham Partnership

A range of initiatives and partner activity has been underway over the previous few months within the Safer Rotherham Partnership across all priority areas, including allocation of funding and resource where it will best make an impact. Direct projects have seen a number of diversionary activities linked to sport within local communities, with a number of those young people gaining further opportunities to learn and coach.

There continues to be a strong emphasis towards multi-agency working and achieving long term sustainable solutions to issues under the priority areas. Co-located working is strongly established in Central Rotherham with the Police and other partners working together at Riverside House. This model has recently moved out to the Rawmarsh and Maltby areas with partners working alongside the Police at Rawmarsh and Maltby Police Stations respectively. This has resulted in improved information sharing between partners, culminating in more timely and appropriate responses to issues across the borough.

Doncaster - Safer Stronger Doncaster Partnership

The Operation Shield burglary initiative was launched in Doncaster on the 1st October 2018. Already over 800 homes have been visited with many households signing up to the property marking scheme, using Smartwater to mark valuable property. In two of the selected areas in Doncaster there has been a 25% reduction in burglaries compared to the same period last year.

Tackling crime and anti-social behaviour, linked to the use of off-road motorcycles and quad bikes, is a priority for the Doncaster Partnership. Since January 2018

trained Police Officers and partners have conducted dedicated patrols and operations leading to over 148 off road motorcycles or quad bikes being seized. This includes vehicles which were not correctly insured, being used in an anti-social manner or were suspected of being stolen.

Barnsley – Safer Barnsley Partnership

There have been a total of 1,194 fixed penalty notices issued in quarter 3 for environmental related crimes therefore giving people the opportunity to discharge themselves of any criminal offence. This remains a high number particularly given the recent changes to the Area Council contracts and the shorter operational periods defined by the current daytime hours. Working with colleagues in both SYP and the Youth Offending Team, Safer Neighbourhood Service are developing a multi-agency approach in the identification of Anti-Social Behaviour hotspots.

A review of the current Multi Agency Action Groups is underway in order to maximise the benefits from these forums. The information collected for these will be held centrally and there are plans to ensure clear escalation and de-escalation processes of cases to the appropriate level. The Safer Neighbourhood Service are now working with a wider range of partners and have recently seen the introduction of the Integrated Offender Management team within the office environment. This functionality allows for the prompt sharing of information to support common goals. Additional colleagues from outside agencies such as 'Gangmasters' have also been working in partnership with the team over recent months in order to support work within the labour exploitation field which has proven successful. Anti-social behaviour has shown a steady decrease in terms of reported figures, In December 2017 there were 561 reports made in relation to ASB in Barnsley, this is in comparison to 281 reports made in December 2018.

1. Safer Communities

YOYO

Last time we talked about a project funded by the PCC and led by his office called YOYO (You're Only Young Once). The project is about engaging with young people in schools to help them get their voices heard and prevent them becoming the victims of crime.

The phase two delivery was to six schools across Barnsley, Doncaster and Sheffield and has produced some excellent video and podcast content that can be found on the website www.yoyosyorks.co.uk. YOYO is now entering the third phase of delivery and will include six schools to carry out the campaign in.

Podcasts and radio advertisements have been produced explaining the consequences of joining a gang or how to spot some of the signs of child sexual exploitation. Over phases one and two over 100 learners have been engaged in the programme, over 5 million radio listeners have been reached. In phase two the on air campaign was played over 180 times and each listener heard the on air campaign over 8 times on average. From September the website has acquired 522 new users and 2,886 page views. Furthermore, 88% are new visitors meaning they are continually attracting a new audience to the website and 12% are returning visitors.

The learners who took part in the campaign gave feedback by completing a survey. Generally very positive feedback was reported. For example: 100% of learners rated their experience of YOYO as excellent or good and 100% rated the workshop content as good or excellent.

Supporting Victims - Adult Sexual Assault Referral Centre (SARC) Service

Mountain Healthcare's South Yorkshire Sexual Assault Referral Centre (SARC), has received approximately 144 referrals, with 104 being from the police, during the most recent quarter (October-December 2018-19). This compares to 92 referrals in the previous quarter. Mountain Healthcare and the PCC have worked to increase the number of referrals being made and ensure people are aware of the SARC services and how to access them.

The SARC has been developing its links this quarter with A&E services, they have delivered sessions in the local A&E departments promoting the services and the work they do. The SARC have also welcomed a new SARC Manager and SARC Admin

worker, both are now in position and working well within the team. Numbers are continuing to grow and they have received several amazing pieces of client feedback, with special mention of a letter written from the parent of a young lady seen at the SARC saying, "Without these services my daughter may not be doing as well as she is now".

The Independent Sexual Advocacy Service (ISVA)

The Independent Sexual Violence Advocacy Service (ISVA), run by The South Yorkshire Sexual Violence Partnership, offers practical help, advice & information for victims of rape and sexual offending either currently or at any time in the past. Upon referral to the service, victims are assigned an individual worker who will offer practical support and information. The service is available to men, women, children and families, regardless of whether they have told the police or anyone else about the attack. Upon referral to the service victims will be assigned an individual worker (ISVA) who will listen to victims and find out what their needs are. He or she will then help victims access support from other agencies, such as:

- Health services
- Housing/Homelessness
- Benefits
- Counselling

There has been an increase in people accessing ISVA support of 5% during 2018. This is considered a success, as historically sexual offences are an under-reported offence and the support offered by the ISVA service helps to minimise the impact of both the offence and criminal justice journey. Alongside the increase in demand, the pressures on Police investigations from external factors are increasing investigation times and charging decisions, increasing the case length of ISVA workers. The challenging external funding environment for the Sexual Violence Partnership has meant applications for increased resource in response to demand have been rejected. The ISVA service continues to receive positive feedback from service users, despite the increased demand, and the Police and Crime Commissioner has further supported the service by increasing funding to ensure the emerging challenges from 2018 will not adversely impact the support offered.

Victim Support

South Yorkshire Victim Support is commissioned by the Office of the Police and Crime Commissioner (OPCC), last quarter we reported on the ways victim support works closely and engages with children and young people.

1. Safer Communities

Victim Support have been working closely with the OPCC and South Yorkshire Police to increase knowledge of, and develop strong referral pathways into the victim advocacy and support service. Victim Support started delivering police briefings to officers in August 2018, and six months on they have fully briefed three out of the four areas in South Yorkshire. The first briefing was at the August CVC meeting and the presentation has been developed and updated from then to accommodate feedback received.

Victim Support have 18 sessions upcoming in 2019 and will have all areas completed by February 2019. The Engagement Officer has led this project and presented the majority of the sessions with support from local Victim Care Advocates and Team Leaders. Victim Support have presented to an estimated 800 South Yorkshire Police officers and staff over the six months. VCAs have found it useful to meet with their local police teams and officers have asked at times difficult but often thought provoking questions. This has been an invaluable and innovative piece of work for both Victim Support and South Yorkshire Police.



South Yorkshire Community Rehabilitation Company

The South Yorkshire Community Rehabilitation Company is commissioned by the Office of the Police and Crime Commissioner (OPCC), along with local councils, to deliver a Domestic Abuse Perpetrator Programme. The programme named 'Inspire to Change' has been designed to help participants learn new skills and find ways to manage and control their abusive behaviour. It encourages participants to think and behave more positively to prevent harm to their partner, children and family in the future. Overall, the programme should help to prevent reoffending in the area of Domestic Abuse. Various services, individuals themselves and SYP can refer individuals who wish to access support and intervention to address their harmful behaviour into the programme.

The number of referrals into the Inspire to Change programme for Q3 2018-19 is 96. The total number in the programme in Q3 is 133. 31 (23%) did not finish the programme in Q3 and 20 (15%) have successfully completed the programme in Q3.

Problem Orientated Policing- Case study

The Sheffield Central Neighbourhood Policing Team carried out the project named Operation Leek in the Fitzalan Square area of Sheffield aimed at addressing the problem of crime and ASB in the area.

Analysis of the problems in the area was undertaken and the following points were identified:

- There were a number of problematic premises that were attracting and allowing different forms of crime and ASB to occur.
- A lack of guardianship resulted in the fear and/or consequence of being apprehended being diminished.
- The square is located in a deprived area of the City which was increasing the public's concerns around their own security.

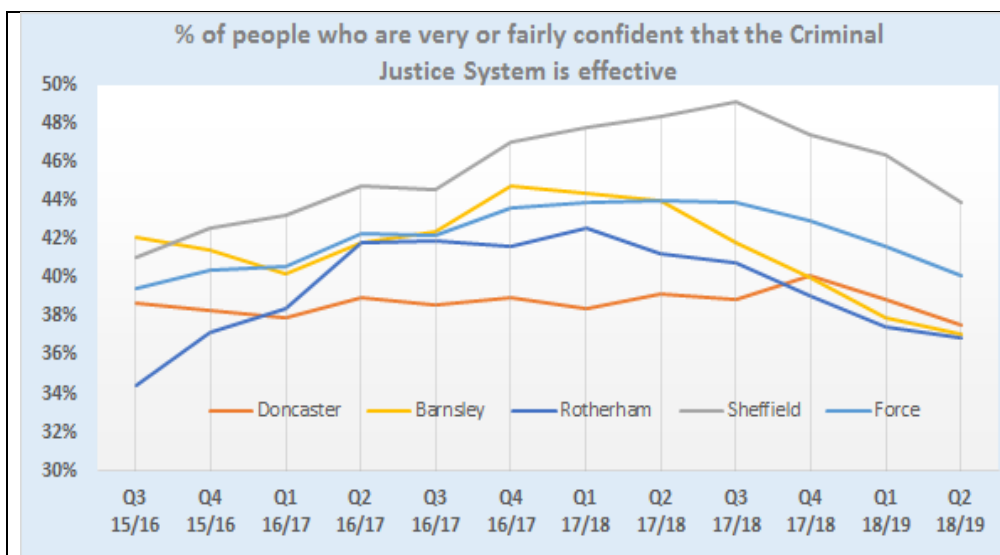
Efforts were made to tackle the crime and ASB in the area over 6 months. Such efforts included drug warrants being carried out resulting in arrests, community penalty notices and dispersal orders issued and CCTV continuing to operate. Significantly, there was a 70-80% reduction in crime and ASB levels within the square compared to before the operation was undertaken. Furthermore, drug dealing has significantly reduced but there is evidence that some displacement to nearby areas has occurred.

2. Trust & Confidence in Services

South Yorkshire Police has reintroduced Neighbourhood Policing Teams in South Yorkshire. Neighbourhood policing in South Yorkshire provides communities with teams of dedicated local police officers working together with police community support officers. Such teams listen to and work with: the public, community groups, partner agencies and businesses to reduce crime, protect the vulnerable and enhance community safety through problem-solving approaches.

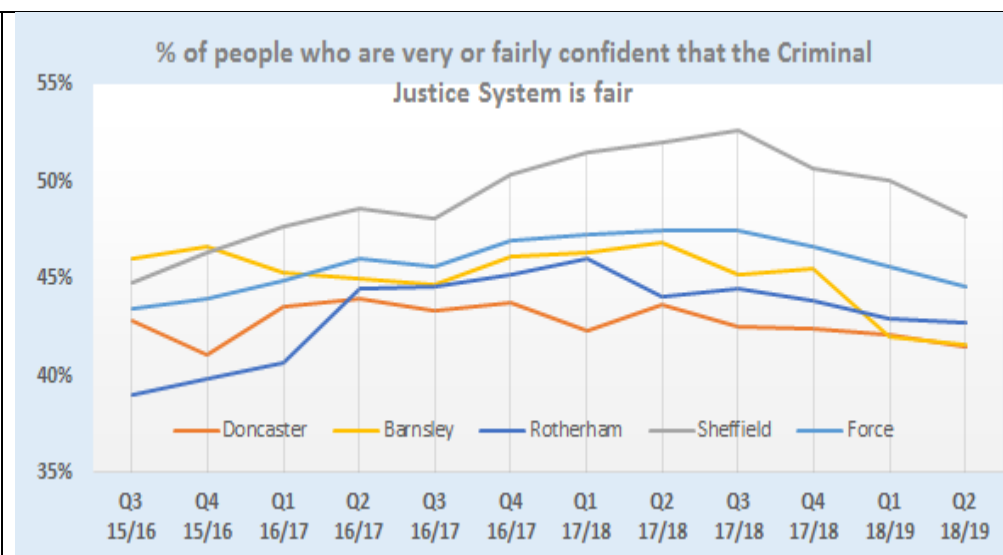
The key performance indicators used in this part of the report are aimed at understanding whether Neighbourhood Policing, as well as the work of other police and crime services and the criminal justice system as a whole, gives the public and victims of crime trust and confidence in those services. The Criminal justice system includes the police, the Crown Prosecution Service, courts, probation services and prisons.

This section also includes information about how the new Neighbourhood Policing Teams and the PCC continue to engage with local residents and how the Force is making sure it listens to its own workforce to address concerns and implement good practice suggestions.



Source: SYP Your Voice Counts Survey

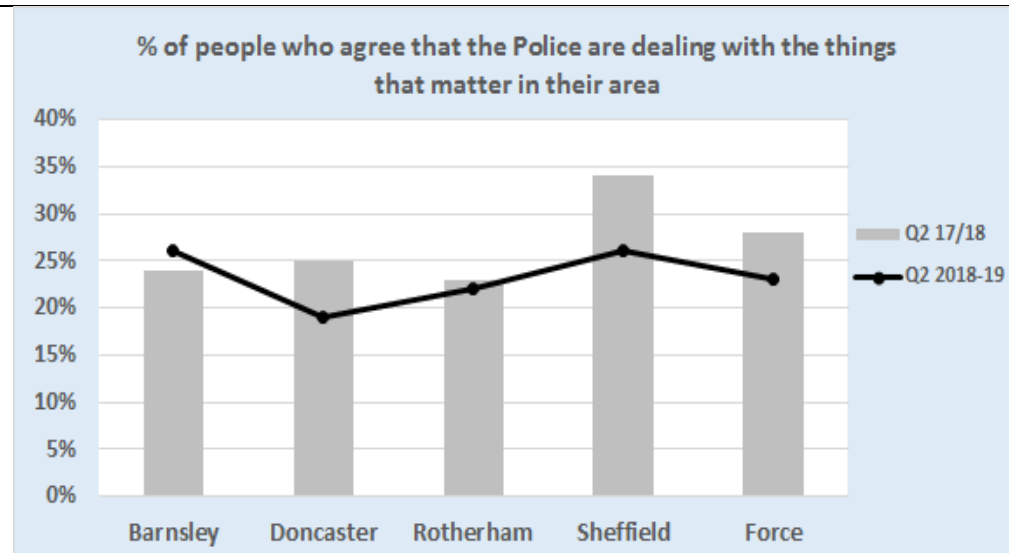
There has been a steady improvement in the percentage of people who are fairly or very confident that the Criminal Justice System is effective during the past two years. However confidence has been falling from the start of 2018 gradually in each district. The next quarterly report will look to include additional results from the Survey to ascertain which elements of the CJS attract the least confidence.



Source: SYP Your Voice Counts Survey

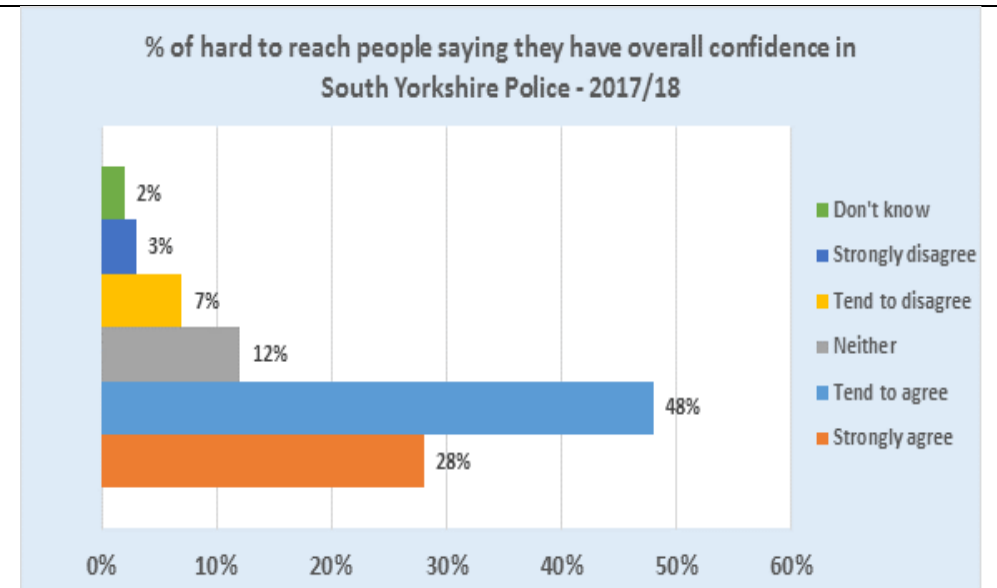
The trend for people who are fairly or very confident that the Criminal Justice System is fair is mirroring the effectiveness results, with an increase during the past two years but now showing a slight downward trend from the end of 2017/18.

2. Trust and Confidence in Services



Source: SYP Victim satisfaction survey

There has been a slight reduction in the amount of people who think that the police are dealing with things that matter in their area in Q2 of 2018/19 compared to the same quarter the previous year.



Source: OPCC Baseline Survey

Around 75% of hard to reach people have overall confidence in South Yorkshire Police based on an extensive survey carried out at the end of last year.

2. Trust and Confidence in Services

PCC's Public Engagement

Supporting the work at the community and neighbourhood level and to ensure residents can have trust and confidence in services, the PCC and his office proactively look to understand current and emerging trends to prevent people from becoming victims of anti-social behaviour, crime and harm. The PCC and a small team of officers in the OPCC undertake as many engagement events in the community as possible to help get an understanding of the different communities in South Yorkshire and address their concerns.

Between October 2018 and December 2018 the Engagement Team have gathered the views from over 1000 people across the county. They have attended events ranging from meetings with Neighbourhood Watch, local community groups, student safety event/careers fair, town and parish councils and stalls at Christmas community markets in Dinnington and Denaby.

The visibility of police officers / PCSOs continues to be raised at most events. Seeing a uniformed officer on foot and interacting with people is key to raising public trust and confidence and making people feel safe. Whilst public frustration of the 101 system continues there has been praise from some people who have used the online reporting service and receiving timely feedback. There is a public perception of a 'lack of police action' against those committing ASB, particularly groups of young people causing a nuisance/intimidating people around local shops and in smaller town centres (eg Conisbrough). Similarly police were thought to be taking little action against local 'well known criminals' who seemed to be going about their illegal business – particularly drug dealing - with seeming impunity from arrest.

Consultation on the precept – the amount people contribute to policing through their council tax – was launched with an online survey on 21 December. The survey is being supported by a number of public facing events hosted by the Engagement Team across the county in January. A report on the results of the Precept Consultation will be discussed at a Public Accountability Board.

Neighbourhood Policing

Neighbourhood Policing in South Yorkshire is also about working at the local level, engaging directly with the community. Neighbourhood policing continues to develop in South Yorkshire and each of the four districts are gaining an

understanding of their neighbourhood provision and how it needs to be developed further to tackle community issues. Teams across all four districts are engaging with their local communities through attending community meetings, linking with Neighbourhood Watch, using Social Media and engaging with children and young people through schools and universities.

Barnsley: The Neighbourhood Policing Teams are becoming embedded in their local communities and there is positive feedback being received on their presence and impact. Performance regarding Serious Acquisitive Crime rates has seen continued and sustained reduction across Barnsley. The results that are now being seen are directly linked to the collective activities of Neighbourhood Policing, proactivity around offenders via offender management and strong investigative delivery following the return of CID assets to local command. Barnsley District has continued to deliver sustained crime and demand reduction during the 2018/19 performance year.

Doncaster: Doncaster District is employing a triage process to focus upon the offences with highest solvability factors and therefore minimise an offenders overall impact by effecting early arrest and crime prevention. Doncaster District staff have received a number of accolades in recent weeks with the West neighbourhood Team winning the force Problem Solving award for their partnership interventions in Mexborough and the Doncaster Tasking Team recently winning the Cutlers Team Award for their interventions with organised crime gangs.

Rotherham: In response to community concerns, particularly from local transport companies, Rotherham has worked with South Yorkshire Transport Executive, First South Yorkshire, Stagecoach Buses, Stagecoach Super Tram and Powell's Bus Company to create a dedicated policing service for the public travelling on public transport. 'TravelSafe' is coordinated by a designated police constable working across districts and based at Lifewise, Hellaby. This bespoke role ensures a coordinated response to crime (often theft and fraud offences) and anti-social behaviour (ASB) on our public transport, while seeking to protect the most vulnerable across our society. This partnership role was launched in July 2018, with an immediate impact on opportunities for the police and partners to reduce crime and protect vulnerable people.

2. Trust and Confidence in Services

Sheffield: The recent Sheffield Awards provided testimony to the work that is ongoing within the small but productive teams. Out of all the teams nominated it was the “The Manor Neighbourhood Team”, voted for by their peers, which were successful

in winning the “Team of The Year”. Within a short period of time, Op Shield continues to gather momentum in the Gleadless area of Sheffield. Sheffield have seen clear reductions in the numbers of burglaries with over 350 residential properties marked with Smartwater. This continues to be a partnership initiative and they are pursuing ways to develop a bank of volunteers who could be trained to deliver the property marking product.

Grant funding

To support and empower local groups to assist in tackling local issues the PCC created the Community Grant Fund. The scheme runs throughout the year, with a Grants Panel meeting regularly to consider applications. Funding for the scheme for 2018/19 is £150,000. The OPCC gathers monitoring information from each of the grants awarded and has a process in place to audit a sample of funded projects to ensure there is evidence of expenditure as per the project application.

As part of this budget the PCC provides funding to the Barnsley Chronicle and Rotherham Advertiser with which to administer a ‘micro-grant’ scheme. This enables small grass roots groups to bid for a maximum of £1,000, the intention being to encourage bids from areas which historically did not submit many applications to the PCC scheme. An officer from the OPCC is involved in the micro-grant arrangements.

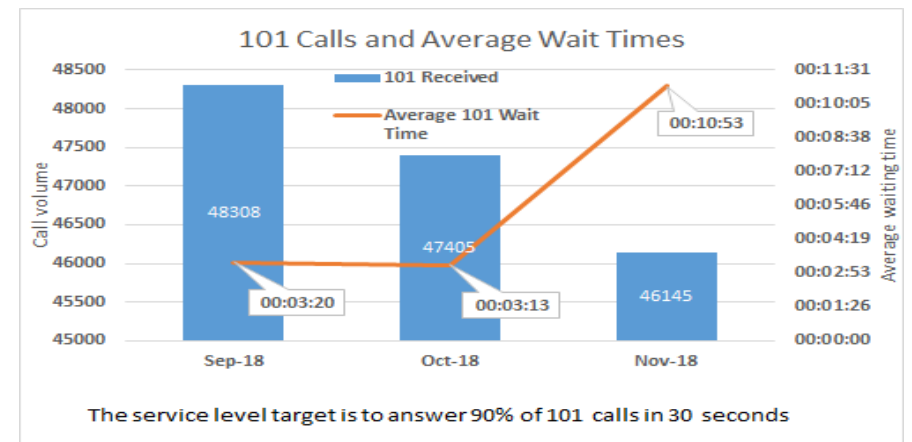
Up to the 29th November grant funding has been awarded to 30 organisations totalling just over £100,000. Micro grants have been awarded to 25 groups totalling over £18,000. The last panel met on 30th.

Details of the application process for grants is on the OPCC website: <http://www.southyorkshire-pcc.gov.uk/About/Grants-Information.aspx>

101 and 999 Calls

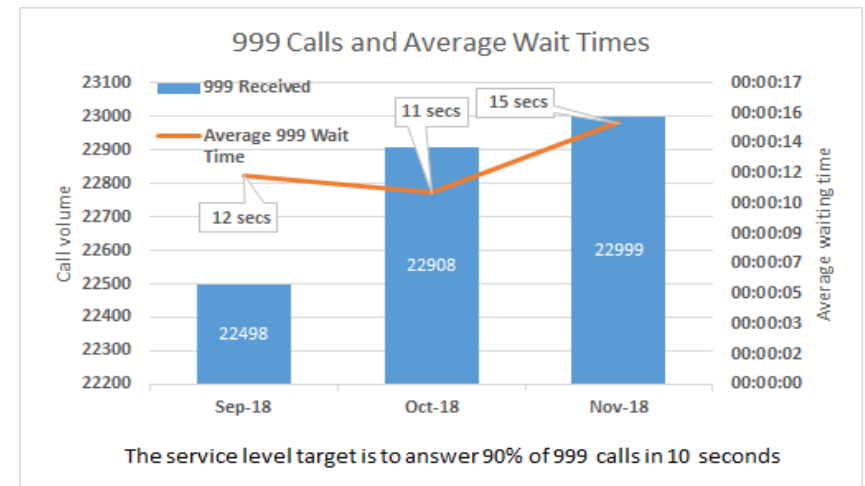
On average for the months Sep-Nov 18 SYP received 47,286 101 calls. The average time the caller was waiting for a call handler to answer for Sep and Oct 18 was 3 minutes and 18 seconds, for the month of Nov 18 this rose to ten minutes and 53

seconds. On average 42% of 101 calls are answered within 30 seconds. The longer waiting time witnessed in November can be attributed to a new system being implemented. The waiting times since the inception of the new system present a positive trajectory so far up to January 2019.



Source: SYP

For the months Sep-Nov 18, 22,802 calls were made to 999 in SY, on average the call waiting time was 13 seconds. On average 81% of 999 calls are answered within 10 seconds.



Source: SYP

2. Trust and Confidence in Services

The Police Workforce

As well as actively engaging with their communities, South Yorkshire Police is helping to create a culture of listening, learning and embracing constructive challenge within the workforce.

The Force has recently launched its Well Together Plan on A Page and dedicated website, signposting a variety of support and taking account of the Blue Light Framework. SYP have established governance, led by ACC Hartley, with individual Districts and Departments running pulse surveys to identify areas for improvement, overseen by local boards. Doncaster hosts a flagship wellbeing room, designed by a wellbeing professional, to enable staff to take time out of their day to reflect and cope with challenging situations. This will be rolled out across various locations. In addition, they have a 24/7 Employee Assistance Programme, in-house Occupational Health support, a wellbeing app 'Back Up Buddy' and over 170 trained Wellbeing Champions across SYP. These Champions have the knowledge to spot signs of change in their peers, signpost appropriately as well as actively promote wellbeing initiatives within their areas. SYP will shortly be running a pilot programme within Protecting Vulnerable People by an expert with a Policing background, to provide staff in such a challenging environment, with skills and techniques to build psychological resilience. This will be evaluated for impact with a view to rolling out wider across Force.

The SYP workforce continues to shrink in size, with reductions in the last 12 months occurring mostly among police officers and specials. In contrast, the volume of police staff has increased by almost 100 people and volunteers are also now building in number. Proportions of females among police officers have reached a new high of 32.9% and BME officer proportions are slightly increasing at 4.7%. Among police staff, women are becoming more prevalent but BME and VME representation has declined slightly. The reduction in the volume of specials has brought with it an increase in the proportions of BME, VME and disabled people but a reduction (0.6%) in females. Police Officer recruitment was launched again in SYP on 13th September 2018. The process is at an early stage, with the applications deadline having closed on Monday 17th September. Experience shows that the process generally takes some months to roll out.

Small Grant Scheme- Case Study

As part of the PCCs grant scheme in 2017-18 an award was made to fund the project named the Goldigger Trust- Know Your Own Adventure. The project worked with school students aged 13-16 within the school environment. The project raises awareness and delivers advice around issues of CSE, domestic abuse and e-safety to young people through an innovative and creative session delivered in schools and in the community. The 'Choose your own adventure session' allows groups to explore consequences and choices around these topics through the use of a large board game. Thirty-two sessions were held across eight schools in Sheffield, 888 students attended the sessions. The feedback received was positive from the students, 83% of them said they understood more about the issue of risky relationships as a result of the session. Notably, as a result of one of the sessions a young girl disclosed information regarding a previous sexual assault, which she had not previously shared with anyone.

Transparency and Scrutiny

Ensuring the police and criminal justice partners are delivering against the priorities, objectives and outcomes set out in the Police and Crime Plan is a key responsibility for the PCC. Some of the ways that the PCC does this are outlined below:

Monthly Public Accountability Board meetings - 6 held between July & Dec

- An opportunity for the PCC and members of the public to question the Chief Constable and his team.

Quarterly Joint Independent Audit Committee meetings – 3 held since July.

- Focussing on governance and risk management – exception reports to the Public Accountability Board meetings.

Independent Ethics Panel – 2 meetings held since July

- Set up by the PCC and providing independent challenge and assurance around integrity, standards and ethics of decision-making in policing.

Weekly one to one meetings with the Chief Constable

- To ensure regular communication to discuss strategic matters and current issues.

Independent Advisory Panel for Minority Communities – 3 meetings held from July

- A new panel which met for the first time in July and allows as many diverse communities as possible can put forward their views on police and crime issues.

Independent Advisory Panel for Policing Protest – 3 meetings held between July and December.

- Convened as and when a protest occurs in South Yorkshire and the PCC and Chief Constable believe that panel could add value.

Independent Custody Visiting Scheme – 68 visits undertaken between June and December 2018.

- OPCC run scheme where volunteers visit unannounced to check that those being held in custody are being treated properly.

Decision Log – 20 decisions made and published on the website since June

- In line with the Decision Making Framework, decisions made by the PCC and the OPCC of significant public interest are published on the OPCC website.

Refreshed Joint Corporate Governance Framework

- Making sure the PCC and Chief Constable conduct business correctly in line with the statutory framework.

Police and Crime Panel – 4 meetings held between July and December




- Where elected members from each of the 4 Local Authorities across South Yorkshire scrutinise and support the PCC.

3. Serious & Organised Crime

Police forces carry the responsibility for tackling a wide range of threats, risks and harm in order to reduce crime and keep the public safe. Whilst it is up to individual chief constables to respond to the local policing need in each force area some crime types are of such magnitude that they can only be appropriately addressed by forces acting together.

Organised Crime Groups

The force currently has 54 Organised Crime Groups (OCGs) that are believed to be criminally active, comprising of potentially 445 OCG members. A further 80 OCGs are known, but assessed to be inactive, principally due to concerted efforts to disrupt and dismantle their activities. Of the 54 criminally active OCGs across the county, 33 are assessed as having some degree of firearms capability. The diagram below charts the scope of OCG activity:

			
Barnsley	Doncaster	Rotherham	Sheffield
Nominals 41	Nominals 148	Nominals 75	Nominals 181
Active OCGs 9	Active OCGs 13	Active OCGs 13	Active OCGs 16
Firearm Capable 4	Firearm Capable 10	Firearm Capable 7	Firearm Capable 12

Source: SYP

Operation Railbird is an example of SYP disrupting and dismantling an OCG, where a violent and unpredictable travelling OCG from Doncaster, suspected to be involved in drug dealing, ATM thefts and robberies was dismantled. Following a complex investigation between the Regional Organised Crime Unit, Specialist Crime Services and Doncaster district, 9 members of the gang pleaded guilty to offences of conspiracy to supply class A controlled drugs, receiving a total of 35 years imprisonment. A tenth offender pleaded guilty to conspiracy to supply Cannabis, a class B drug and will be sentenced at a future date. The investigation led to national media coverage, which highlighted some of the wider successes of the operation,

including the recovery of multiple kilogrammes of heroin, 2 kilogrammes of cannabis, around 100 bladed weapons, and two semi-automatic firearms with ammunition.

Modern Slavery/Human Trafficking (MSHT)

A key example of this is in relation to Modern Slavery or Human Trafficking.

Someone is affected if they are:

- forced to work through mental or physical threat;
- owned or controlled by an “employer”, usually through mental or physical abuse;
- dehumanised, treated as a commodity or bought and sold as ‘property’ or
- physically constrained or has restrictions placed on their freedom of movement.

South Yorkshire Police’s Modern Slavery team focuses on:

- intelligence development;
- victim engagement to identify and safeguard victims of trafficking;
- identifying organised crime groups (OCGs) displaying this type of criminality and
- awareness raising.

South Yorkshire Police also have a Vulnerabilities investigation team which targets and disrupts OCG activity through serious and organised crime investigation. Between January 2018 – 1st January 2019, 120 potential victims of trafficking have been entered into the National Referral Mechanism. In South Yorkshire 61 are victims of offences that have occurred within South Yorkshire, the remaining 59 are victims from outside the UK or victims from other force areas. The emerging trend is towards Child Criminal Exploitation and County Lines criminality whereby young people are used to supply drugs on behalf of organised crime groups.

The issue of pop up brothels in residential premises continues as these locations are the locations likely to find victims of trafficking for sexual exploitation. SYP continue to see a steady amount of intelligence relating to car washes and labour exploitation. SYP are currently interviewing for a coordinator for the new countywide South Yorkshire Strategic MSHT Partnership due to commence in April 2019. This is an exciting new partnership which will bring agencies together at a strategic level.

3. Serious & Organised Crime

Tackling Fraud

South Yorkshire Police have reviewed the way in which many of its vulnerable members of society are offered protection and safeguarded in relation to fraud. The traditional methods of responding to reactive investigation does little to prevent further victims of crime being targeted by criminals. In order to provide preventative interventions across the county, significant consideration has been given to the issue, particularly in relation to the most vulnerable members of society. An initial review of crime data confirmed the hypothesis that no specific geographical crime ‘hotspots’ existed due to the fact that victims were being targeted as a result of their vulnerabilities, including their on line presence, as opposed to their place of residence. As a result, the force decided to utilise the ‘Mosaic’ product to profile hotspots. Mosaic is a product derived from an integrated sales and marketing platform, which provides information on the communities South Yorkshire Police serve. In essence, the high risk category was defined as persons over the age of 60 years, this profile provided to the force by the National Fraud Intelligence Bureau, or those categorised by Mosaic as ‘Diamond Days’ and ‘Community Elders’. Using Mosaic, the force is able to identify the geographic areas across South Yorkshire with the greatest percentage population of this high risk category. Having identified these key geographical areas, Neighbourhood Policing Teams are currently creating engagement plans in order to pro-actively provide preventative advice and literature within these communities.

Prisons

A Prison Partnership Board has been established, chaired by the Governor of HMP Lindholme and a Superintendent from SYP, this has enabled significantly increased proactive work at the prisons and also a complete redesign/refresh of the Prison Investigation Team into the Prison Crime Unit. Operation Tartan is a recent example of this partnership working in action. This operation lasted a week and resulted in 109 finds of illicit items in HMP Lindholme in Doncaster, including drugs, phones and weapons. Additionally, support was offered during domestic visits to identify contraband trafficking routes into the prison. The Chief Constable has agreed a Prison Crime Unit establishment increase which is allowing us to better manage downwards the legacy issues inherited by District management around high volumes of outstanding suspects.

SYP have agreed with all prisons to support block prisoner suspect production days and have also established a triage process in which prison referrals to the Prison Crime Team are assessed at source by the Prison Crime Unit Detective Sergeant, this has resulted in far fewer actual referrals being received with more cases being suitable for adjudication by the Governor and is therefore assisting the Prison to manage down the backlog of demand following the Prison Crime Unit transferring from SCS to District management and deal with relatively minor matters more quickly.

County Lines

In July 2017, the Home Office defined County Lines as;

“County Lines is the police term for urban gangs supplying drugs to suburban areas and market and coastal towns using dedicated mobile phone lines or ‘deal lines’. It involves child criminal exploitation (CCE) as gangs use children and vulnerable people to move drugs and money”

As a Force, SYP are taking the approach that many of the children involved in county lines must be safeguarded, as they are also victims themselves. Therefore, the approach laid out below will guide the approach SYP take to tackling county lines:

Reduce The Threat		Reduce Vulnerability	
PREVENT	PURSUE	PROTECT	PREPARE
Preventing people from being vulnerable and involved in exploitation	Targeted disruption and prosecution of those involved	Increasing protection and reducing vulnerability amongst our community from the threat	Ensuring the necessary capabilities exist to tackle criminality targeting the most vulnerable

A week long INTENSIFICATION activity took place across the Yorkshire & Humber Region in October 2018 with SYP leading in respect of the results they gained for disruption and proactive activity. A similar week is scheduled for the 21st of January 2019, with all four Districts committed to supporting the action against criminals exploiting the young and vulnerable. A media campaign was conducted in October 2018 across the Force area/Region to highlight the requirements from the public to support the Force identifying those most at risk. Followed by an internal awareness campaign within SYP to all staff to ensure that they are fully alive to the signs to look out for and how to report it within for action and assistance in dealing.

4. Efficiency, Effectiveness and Value for Money

Financial Position

The current high level financial position for the OPCC and the Force is as follows:

Revenue budget:

- OPCC forecast is £99k underspent. The Commissioning and Partnership budget is forecast to be underspent by £30k, this will be carried over to 2019-20 budget.
- The Force is forecasting a £5.4m underspend, before the costs of legacy issues and the allocation to reserves for fracking and transitional costs. Within this, the Force is forecasting full delivery of the £6.1m savings plans (with £5.5m already delivered).
- Legacy Costs are forecast to be £2.8m underspent, largely due to the timing of the Hillsborough civil claims now expected to impact in later years, the change in the calculation method for child sexual exploitation civil claims and the updated forecast from the National Crime Agency with regards to Operation Stovewood.

Capital budget:

- Budget is £15.4m with a forecast outturn of £13.4m due to slippage (£2.2m, underspends (£1.6m) and overspends (£0.2m).

Delivering an Estates Strategy that is aimed at maximising and making best use of the wider public estate, taking advantage of opportunities to share premises whenever appropriate to do so.

An Estates Board has been established to oversee, champion and review the implementation of the Estates Strategy 2015-2020 and subsequent iterations. This is seen as the cornerstone of robust strategic asset management for both land and buildings. A first draft of the Estates Strategy will be discussed at the December Board meeting.

Estates Board meets bi-monthly and at its last meeting of 6th December received a draft of a new Estates Strategy produced by the joint Head of Estates for SYP and

South Yorkshire Fire and Rescue (SYFR). This is a strategic document setting out the vision and approach for more effective utilisation of the estate to support service delivery, including through greater collaboration between SYP and SYFR and other partners.

The Board will soon be supported by the formation of an Implementation Group which will oversee the day to day delivery of the Estates Strategy, including management and capital works. First meeting of Implementation Group will take place on 30th January, including OPCC representation.

Building on the success of the ongoing collaboration between South Yorkshire Police and South Yorkshire Fire & Rescue, a new Joint Head of Estates and Facilities Management was appointed earlier this year. The new department head will oversee estates and facilities within both organisations, helping to progress the collaboration under a shared strategy. The new Estates Strategy discussed at Estates Board on 6th December is not yet a shared or joint strategy with SYFR, but this is the direction of travel and discussions will progress at both Estates Board and joint Collaboration Board.

Regional Procurement

The Force reported to this Public Accountability Board in July that a Regional Yorkshire and Humber Procurement Team was established in 2012. The four forces currently spend in excess of £220 million per annum on goods and services. The Procurement Strategy sets out the commitment to achieve value for money for the public purse through all procurement and commissioning activity, in order to both protect frontline services and support a sustainable economic environment.

From July to September 2018 a total of 25 contracts were awarded against 19 unique projects, most of these projects work collaboratively. For the same period a total of £619,694 was reported as cashable savings.